**LAINGSBURG MUNICIPALITY**

# TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025/26 SUBMISSION

000012

# Municipal Financial Management Act

## Section 53(1)(c)(ii) – Approval by the Executive Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

**Print Name** Jafta Booysen

Municipal Manager of Laingsburg Municipality

**Signature**

**Date** 11 June 2025

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

**Print Name** Amanda Kleinbooi

Executive Mayor of Laingsburg Municipality

**Signature** AKleinbooi

**Date** 11 June 2025

# Top Layer Service Delivery and Budget Implementation 2025/26

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL1 | Office of the Municipal Manager | Good Governance and Public Participation | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Develop a Risk Based Audit Plan for 2026/26 and submit to the Audit Committee for consideration by 30 June 2026 | RBAP submitted to the Audit Committee by 30 June 2026 | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| TL2 | Office of the Municipal Manager | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | The percentage of the municipal capital budget actually spent on capital projects by 30 June 2026 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100] | % of capital budget spent on capital projects | All | Municipal Manager | 95% | Percentage | 95% | 15% | 40% | 60% | 95% |
| TL3 | Finance and Compliance | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Achieve a debtor payment percentage of 85% by 30 June 2026 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100] | % debtor payment achieved | All | Senior Manager: Finance and Administration | 78% | Percentage | 75% | 85% | 85% | 85% | 85% |
| TL4 | Finance and Compliance | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2026 | Number of residential properties which are billed for electricity or have prepaid meters (Excluding Eskom areas) as at 30 June 2026 | All | Senior Manager: Finance and Administration | 886 | Number | 896 | 896 | 896 | 896 | 896 |
| TL5 | Finance and Compliance | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties that receive piped water (credit and prepaid water metering) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2026 | Number of residential properties which are billed for water | All | Senior Manager: Finance and Administration | 1 | Number | 1 336 | 1 336 | 1 336 | 1 336 | 1 336 |

# Top Layer Service Delivery and Budget Implementation 2025/26

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL6 | Finance and Compliance | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2026 | Number of residential properties which are billed for sewerage | All | Senior Manager: Finance and Administration | 1 | Number | 1 320 | 1 320 | 1 320 | 1 320 | 1 320 |
| TL7 | Finance and Compliance | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2026 | Number of residential properties which are billed for refuse removal | All | Senior Manager: Finance and Administration | 1 | Number | 1 370 | 1 370 | 1 370 | 1 370 | 1 370 |
| TL8 | Finance and Compliance | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free 50kWh electricity to indigent households as at 30 June 2026 | Number of households receiving free basic electricity | All | Senior Manager: Finance and Administration | 416 | Number | 370 | 370 | 370 | 370 | 370 |
| TL9 | Finance and Compliance | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free 6kl water to indigent households as at 30 June 2026 | Number of households receiving free basic water | All | Senior Manager: Finance and Administration | 537 | Number | 480 | 480 | 480 | 480 | 480 |
| TL10 | Finance and Compliance | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free basic sanitation to indigent households as at 30 June 2026 | Number of households receiving free basic sanitation services | All | Senior Manager: Finance and Administration | 535 | Number | 480 | 480 | 480 | 480 | 480 |

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL11 | Finance and Compliance | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free basic refuse removal to indigent households as at 30 June 2026 | Number of households receiving free basic refuse removal services | All | Senior Manager: Finance and Administration | 547 | Number | 480 | 480 | 480 | 480 | 480 |
| TL12 | Finance and Compliance | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June 2026 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100] | Debt coverage ratio as at 30 June 2026 | All | Senior Manager: Finance and Administration | 40% | Percentage | 45% | 0% | 0% | 0% | 45% |
| TL13 | Finance and Compliance | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2026 [(Total outstanding service debtors/annual revenue received for services)x 100] | % outstanding service debtors at 30 June 2026 | All | Senior Manager: Finance and Administration | 95% | Percentage | 75% | 0% | 0% | 0% | 75% |
| TL14 | Finance and Compliance | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2026 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)] | Cost coverage ratio as at 30 June 2026 | All | Senior Manager: Finance and Administration | 0.35 | Number | 0.3 | 0 | 0 | 0 | 0.5 |

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL15 | Community Services | Basic Service Delivery | Developing a safe, clean, healthy and sustainable environment for communities | Review the Disaster Management Plan and submit to Council by 31 March 2026 | Reviewed Disaster Management Plan submitted to Council by 31 March 2026 | All | Manager: Community Services | 0 | Number | 1 | 0 | 0 | 1 | 0 |
| TL16 | Community Services | Basic Service Delivery | Developing a safe, clean, healthy and sustainable environment for communities | Facilitate roadblocks on a quarterly basis | Number of roadblocks facilitated | All | Manager: Community Services | 0 | Number | 48 | 12 | 12 | 12 | 12 |
| TL17 | Community Services | Basic Service Delivery | Developing a safe, clean, healthy and sustainable environment for communities | Spend 95% of the Library Grant [(Actual expenditure divided by the total approved grant received) x 100] | % grant spent | All | Manager: Community Services | 0% | Percentage | 95% | 0% | 0% | 0% | 95% |
| TL18 | Community Services | Good Governance and Public Participation | Developing a safe, clean, healthy and sustainable environment for communities | Facilitate the Thusong Outreach Programme on a bi-annual basis | Number of programmes facilitated | All | Manager: Community Services | 0 | Number | 2 | 0 | 1 | 0 | 1 |
| TL19 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Limit the % electricity unaccounted for to less than 10% by 30 June 2026 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased ) × 100] | % electricity unaccounted for by 30 June | All | Manager: Infrastructure Services | 6.93% | Percentage | 10% | 0% | 0% | 0% | 10% |

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL20 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Limit unaccounted for water to less than 30% by 30 June 2026 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100] | % of water unaccounted | All | Manager: Infrastructure Services | 33.35% | Percentage | 30% | 0% | 0% | 0% | 30% |
| TL21 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | 95% of water samples comply with SANS241 [(Number of water samples that comply with SANS241 indicator (e-coli)/Number of water samples tested) x 100] | % of water samples compliant | All | Manager: Infrastructure Services | 90% | Percentage | 95% | 0% | 0% | 0% | 95% |
| TL22 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | 95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2026 [(Number of effluent samples that comply with permit values (suspended solids)/Number of effluent samples tested) x 100] | % of effluent samples compliant | All | Manager: Infrastructure Services | 100% | Percentage | 95% | 0% | 0% | 0% | 95% |
| TL23 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on the new Bergsig Sport Field by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | All | Manager: Infrastructure Services | 0% | Percentage | 95% | 15% | 40% | 60% | 95% |

## Top L_yer Service Delivery and Budget Implementation 2025/_

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL24 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Complete the Site G Development Planning Phase in Laingsburg by 30 June 2026 | Development Planning Phase completed by 30 June 2026 | All | Manager: Infrastructure Services | 0 | Number | 1 | 0 | 0 | 0 | 1 |
| TL25 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on New Machinery and Equipment by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | All | Manager: Infrastructure Services | New KPI | Percentage | 95% | 15% | 40% | 60% | 95% |
| TL26 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on New Storm Water Conveyance in Göldnerville by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | 3 | Manager: Infrastructure Services | New KPI | Percentage | 95% | 15% | 40% | 60% | 95% |
| TL27 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on New Waste Water Treatment Works in Bergsig by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | 1 | Manager: Infrastructure Services | New KPI | Percentage | 95% | 15% | 40% | 60% | 95% |

# Top Layer Service Delivery and Budget Implementation 2025/26

| Assist. | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL28 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on New Reclaimed Water Reticulation in Laingsburg Municipal Area by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | All | Manager: Infrastructure Services | New KPI | Percentage | 95% | 15% | 40% | 60% | 95% |
| TL29 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | 95% of the approved project budget spent on the procurement of vehicles for Infrastructure Services by 30 June 2026 [(Actual expenditure divided by the total approved project budget) x 100] | % of budget spent by 30 June 2026 | All | Manager: Infrastructure Services | New KPI | Percentage | 95% | 15% | 40% | 60% | 95% |
| TL30 | Corporate Services | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Limit the vacancy rate to less than 5% of budgeted posts by 30 June 2026 [(Number of posts filled/Total number of budgeted posts) x 100] | % vacancy rate of budgeted posts by 30 June 2026 | All | Senior Manager: Finance and Administration | 10% | Percentage | 5% | 0% | 5% | 0% | 5% |
| TL31 | Corporate Services | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2026 [(Actual amount spent on training/total operational budget) x 100] | % of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2026 | All | Senior Manager: Finance and Administration | 0.05% | Percentage | 0.40% | 0% | 0% | 0% | 1.00% |

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL32 | Corporate Services | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | The number of people from employment equity target groups employed (to be appointed) by 30 June 2026 in the three highest levels of management in compliance with the equity plan | Number of people employed (to be appointed) by 30 June 2026 | All | Manager: Corporate Services | 0 | Number | 0 | 0 | 0 | 0 | 0 |
| TL33 | Corporate Services | Local Economic Development | Promote local economic development | Create job opportunities through EPWP and LED projects by 30 June 2026 | Number of job opportunities created by 30 June 2026 | All | Manager: Corporate Services | 160 | Number | 66 | 0 | 0 | 0 | 66 |
| TL34 | Corporate Services | Good Governance and Public Participation | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Develop and distribute at least two municipal newsletters by 30 June 2026 | Number of municipal newsletters developed and distributed | All | Manager: Corporate Services | 2 | Number | 2 | 0 | 1 | 0 | 1 |
| TL35 | Corporate Services | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Establish a Municipal Moderation Committee by 31 December 2025 | Municipal Moderation Committee established by 31 December 2025 | All | Manager: Corporate Services | New KPI | Number | 1 | 0 | 1 | 0 | 0 |

000021

## Top L..yer Service Delivery and Budget Implementation 2025/..

| Assist | Directorate | National KPA | Strategic Objectives | KPI Name | Unit of Measurement | Ward | KPI Owner | Baseline | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TL36 | Corporate Services | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Establish a Departmental Moderation Committee 31 October 2025 | Departmental Moderation Committee established by 31 October 2025 | All | Manager: Corporate Services | New KPI | Number | 1 | 1 | 0 | 0 | 0 |

# Capital Budget for the 2025/26 Financial Year

| Directorate | Function | Project name | Planned Start Date | Planned Completion Date | Ward | Jul-25 | Aug-25 | Sep-25 | Oct-25 | Nov-25 | Dec-25 | Jan-26 | Feb-26 | Mar-26 | Apr-26 | May-26 | Jun-26 | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | (R) (000) | | | | | | | | | | | | | |
| Infrastructure Services | Function: Water Management: Core Function: Water Distribution | Capital: Non-infrastructure: New: Machinery and Equipment | 01/07/25 | 30/06/26 | All | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 589 | 7 064 |
| Infrastructure Services | Function: Waste Water Management: Core Function: Sewerage | Capital: Infrastructure: New: Storm water Infrastructure: Storm water Conveyance | 01/07/25 | 30/06/26 | All | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 263 | 3 152 |
| Infrastructure Services | Function: Waste Water Management: Core Function: Sewerage | Capital: Infrastructure: New: Sanitation Infrastructure: Pump Station | 01/07/25 | 30/06/26 | All | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 1 441 | 17 297 |
| Infrastructure Services | Function: Other: Core Function: Air Transport | Capital: Non-infrastructure: Existing: Renewal: Community Assets: Sport and Recreation Facilities: Outdoor Facilities | 01/07/25 | 30/06/26 | All | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 725 | 8 696 |
| Infrastructure Services | Function: Water Management: Core Function: Water Distribution | Capital: Infrastructure: New: Water Supply Infrastructure: Boreholes | 01/07/25 | 30/06/26 | All | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 326 | 3 913 |
| Infrastructure Services | Function: Energy Sources: Core Function: Electricity | Capital: Non-infrastructure: New: Transport Assets | 01/07/25 | 30/06/26 | All | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 221 | 2 651 |
| Corporate Services | Function: Finance and Administration: Core Function: Administrative and Corporate Support | Capital: Non-infrastructure: New: Furniture and Office Equipment | 01/07/25 | 30/06/26 | All | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 6 |
| Finance and Compliance | Function: Finance and Administration: Core Function: Administrative and Corporate Support | Capital: Non-infrastructure: New: Computer Equipment | 01/07/25 | 30/06/26 | All | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 17 |

# Capital Budget for the 2025/26 Financial Year

| Directorate | Function | Project name | Planned Start Date | Planned Completion Date | Ward | Jul-25 | Aug-25 | Sep-25 | Oct-25 | Nov-25 | Dec-25 | Jan-26 | Feb-26 | Mar-26 | Apr-26 | May-26 | Jun-26 | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | (R) (000) | | | | | | | | | | | | | |
| Community Services | Function: Public Safety: Core Function: Police Forces Traffic and Street Parking Control | Capital: Non-infrastructure: New: Computer Equipment | 01/07/25 | 30/06/26 | All | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 80 |
| Community Services | Function: Public Safety: Core Function: Police Forces Traffic and Street Parking Control | Capital: Non-infrastructure: New: Furniture and Office Equipment | 01/07/25 | 30/06/26 | All | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 23 |
| Finance and Compliance | Function: Finance and Administration: Core Function: Property Services | Capital: Non-infrastructure :New: Computer Equipment | 01/07/25 | 30/06/26 | All | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 139 |
| Infrastructure Services | Function: Water Management: Core Function: Water Distribution | Capital: Infrastructure: Existing: Renewal: Water Supply Infrastructure: Pump Stations | 01/07/25 | 30/06/26 | All | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 200 |
| Infrastructure Services | Function: Waste Water Management: Core Function: Sewerage | Capital: Non-infrastructure: Existing: Upgrading :Computer Equipment | 01/07/25 | 30/06/26 | All | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 23 |
| TOTAL | | | | | | | | | | | | | | | | | | 43 260 |

000024

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | July 2025 | | | August 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) |
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 505 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 13 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | 0 | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | 0 | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| TOTAL | | 13 646 | 10 413 | 3 605 | 13 646 | 10 413 | 3 605 |

000025

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | September 2025 | | | October 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) |
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 505 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 13 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | 0 | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | 0 | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| TOTAL | | 13 646 | 10 413 | 3 606 | 13 646 | 10 413 | 3 606 |

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | November 2025 Revenue (R) | November 2025 Operational Exp. (R) | November 2025 Capital Exp. (R) | December 2025 Revenue (R) | December 2025 Operational Exp. (R) | December 2025 Capital Exp. (R) |
|---|---|---|---|---|---|---|---|
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 505 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 13 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | 0 | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | 0 | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| | TOTAL | 13 646 | 10 413 | 3 605 | 13 646 | 10 413 | 3 605 |

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | January 2026 | | | February 2026 | | |
|---|---|---|---|---|---|---|---|
| | | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) |
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 505 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 13 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | 0 | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| TOTAL | | 13 646 | 10 413 | 3 605 | 13 646 | 10 413 | 3 605 |

000028

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | March 2026 | | | April 2026 | | |
|---|---|---|---|---|---|---|---|
| | | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) |
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 505 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 13 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | 0 | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | 0 | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| | TOTAL | 13 646 | 10 413 | 3 605 | 13 646 | 10 413 | 3 605 |

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | May | | | June | | |
|---|---|---|---|---|---|---|---|
| | | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) | Revenue (R) | Operational Exp. (R) | Capital Exp. (R) |
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 505 | 0 | 0 | 506 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 6 181 | 1 156 | 13 | 6 181 | 1 156 | 14 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 147 | 194 | 0 | 147 | 194 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 0 | 180 | 725 | 0 | 180 | 725 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 2 894 | 2 894 | 9 | 2 894 | 2 894 | 9 |
| Infrastructure Services | Housing: Core Function: Housing | 2 | 1 | 0 | 2 | 1 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 112 | 0 | 0 | 112 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 125 | 1 556 | | 125 | 1 556 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 2 309 | 1 767 | 0 | 2 309 | 1 767 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 896 | 818 | 931 | 896 | 818 | 931 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 416 | 500 | 1 706 | 416 | 500 | 1 706 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 676 | 701 | 221 | 676 | 701 | 221 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 29 | 0 | 0 | 29 | 0 |
| | TOTAL | 13 646 | 10 413 | 3 605 | 13 646 | 10 415 | 3 605 |

000030

# Monthly Cashflow for the 2025/26 Financial Year

| Directorate [R] | Function [R] | TOTAL Revenue (R) | TOTAL Operational Exp. (R) | TOTAL Capital Exp. (R) |
|---|---|---|---|---|
| Municipal Manager | Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive | 0 | 6 066 | 0 |
| Finance and Administration | Finance and Administration: Core Function: Finance | 74 172 | 13 868 | 162 |
| Finance and Administration | Finance and Administration: Core Function: Administrative and Corporate Support | 0 | 0 | 0 |
| Community Services | Community and Social Services: Core Function: Libraries and Archives | 1 759 | 2 326 | 0 |
| Community Services | Sport and Recreation: Core Function: Sports Grounds and Stadiums | 3 | 2 156 | 8 696 |
| Community Services | Public Safety: Core Function: Police Forces, Traffic and Street Parking Control | 34 733 | 34 729 | 103 |
| Infrastructure Services | Housing: Core Function: Housing | 22 | 13 | 0 |
| Community Services | Health: Core Function: Health Services | 0 | 0 | 0 |
| Municipal Manager | Planning and Development: Core Function: Economic Development/Planning | 0 | 1 344 | 0 |
| Infrastructure Services | Road Transport: Core Function: Roads | 1 500 | 18 677 | 0 |
| Infrastructure Services | Environmental Protection: Core Function: Pollution Control | 0 | 0 | 0 |
| Infrastructure Services | Energy Sources: Core Function: Electricity | 27 703 | 21 200 | 0 |
| Infrastructure Services | Water Management: Core Function: Water Distribution | 10 756 | 9 818 | 11 177 |
| Infrastructure Services | Waste Water Management: Core Function: Sewerage | 4 992 | 6 005 | 20 472 |
| Infrastructure Services | Waste Management: Core Function: Solid Waste Removal | 8 108 | 8 407 | 2 651 |
| Municipal Manager | Other: Core Function: Tourism | 0 | 344 | 0 |
| | TOTAL | 163 747 | 124 954 | 43 260 |

000031

# Revenue by Source 2025/26 Financial Year

| Line Item (200 chars) | Jul (R) | Aug (R) | Sep (R) | Oct (R) | Nov (R) | Dec (R) | Jan (R) | Feb (R) | Mar (R) | Apr (R) | May (R) | Jun (R) | TOTAL (R) |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| (000) | | | | | | | | | | | | | |
| Property rates | 426 | 426 | 426 | 426 | 426 | 426 | 426 | 426 | 426 | 426 | 426 | 426 | **5 110** |
| Service charges - electricity revenue | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | 2 184 | **26 211** |
| Service charges - water revenue | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | **5 582** |
| Service charges - sanitation revenue | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | **4 462** |
| Service charges - refuse revenue | 369 | 369 | 369 | 369 | 369 | 369 | 369 | 369 | 369 | 369 | 369 | 369 | **4 426** |
| Rental of facilities and equipment | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | **2 059** |
| Interest earned - external investments | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | **1 400** |
| Interest earned - outstanding debtors | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | **0** |
| Dividends received | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | **0** |
| Fines, penalties and forfeits | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | **7 642** |
| Licences and permits | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | **297** |
| Agency services | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | **267** |
| Transfers and subsidies | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | 1 985 | **23 824** |
| Other revenue | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | **7 989** |
| TOTAL | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 7 439 | 89 267 |